



Annual Review
2018–2019

EUROPEAN AGGREGATES ASSOCIATION

A Sustainable Industry for a Sustainable Europe



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WHAT IS UEPG?



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EU Transparency Register: 15340821653-49

UEPG stands for "**Union Européenne des Producteurs de Granulats**" (European Aggregates Association). **Since 1987**, UEPG has **strongly promoted the interests of the European Aggregates Industry** by representing its Members on economic, technical, environmental and health & safety policies.

UEPG pro-actively identifies EU initiatives and policies that are likely to impact on European aggregates producers. It provides Members with brief and concise information through regular publications and ad-hoc updates, and ensures UEPG positions are considered by EU decision makers. UEPG also positively promotes the profile of the European Aggregates Industry.



Health & Safety Committee 17

Respirable Crystalline Silica and NEPSI, Accident and Ill-health Prevention, Explosives for Civil Uses

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UEPG has Members in
24 countries.



The aggregates sector is by far
the largest
amongst the non-energy
extractive industries

in numbers of sites, companies, numbers
employed and tonnages produced.



The European [EU28+EFTA, 2017]
aggregates demand is

3 billion
tonnes per year,

representing an annual turnover
estimated at €15-€20 billion.



The European [EU+EFTA, 2017] average
demand for aggregates is almost

6 tonnes
per capita per year.

The European Aggregates Industry comprises



15 000

companies (mostly SMEs),

producing aggregates at



26 000

sites across Europe,

with just on



200 000

people employed
(including contractors).

THE AGGREGATES SECTOR IS BY FAR THE LARGEST AMONGST THE NON-ENERGY EXTRACTIVE INDUSTRIES

Aggregates are a granular material used in construction. Aggregates are sand, gravel (including marine aggregates), crushed rock, recycled and manufactured aggregates. The diagram below illustrates the sources, intermediate and end uses of aggregates:



DID YOU KNOW THAT?

- ▲ Aggregates are indeed the core building material in all our homes, offices, social buildings and infrastructure: without aggregates these would literally fall apart
- ▲ Every new home typically requires up to 400 tonnes of aggregates
- ▲ Every new school typically requires some 3,000 tonnes of aggregates
- ▲ A new sports stadium may require up to 300,000 tonnes of aggregates
- ▲ Every new 1km of roadway requires up to 30,000 tonnes of aggregates
- ▲ Every new 1km of high-speed railway typically requires 9,000 tonnes of aggregates
- ▲ Every different application requires a different technical specification of aggregates, some with extremely demanding requirements in respect of shape, durability, abrasion, frost resistance and other factors

Editorial

Presidential Introduction



What do we need from the new European Parliament and the European Commission after the Elections in 2019 for a sustainable European Aggregates Industry? This simple but crucial question, we put in front of our Members and produced the UEPG Manifesto early enough in 2018 to shape policies, papers and political programmes. Key-Messages such as sustainable access to primary and secondary resources and to affordable energy must be hammered at highest level to ensure they reach the working level. Therefore, UEPG joined the large Industry4Europe Coalition allowing our Secretary General Dirk Fincke to draft several policy papers as Co-Rapporteur. The Manifesto of UEPG and Industry4Europe was received by more than 500 MEPs and their Assistants, several Commissioners and even by European Commission Vice-President Jyrki Katainen.

Delivering our common messages to European policy decision-makers is a well-coordinated task of UEPG and its Members. Members of the European Parliament are still elected by their own citizens, they speak their national language(s) and listen first to Entrepreneurs from their region. UEPG invites its Members to visit Brussels and to establish or maintain their EU network. The UEPG Team provides all the needed support to arrange meetings with the European Commission officials and with colleagues from the Permanent Representation of EU Member States.

UEPG represents the largest non-energy extractive industry in Europe with impressive figures no policy maker can afford to ignore. Other sectors, close or related to aggregates production, showed

strong interest in UEPG. Affiliated Membership opened the possibility to widen our network, share expertise and to further strengthen our European Association.

A wider and stronger network needs modern ways of communication. UEPG extended its activities on social media with frequent posts on LinkedIn, Twitter and the UEPG YouTube channel, next to the well-established UEPG alert emails and internal communication system.

Physical meetings will continue to be key for human interaction. The compatibility of aggregates extraction with environment was the message to deliver during the first UEPG Late Summer Reception with around 40 stakeholders from the European Parliament, European Commission, environmental NGOs and academia. UEPG made good use of its office centrally located in the heart of the EU quarter and displayed the "Life in Quarries" film.

The recent changes in the Brussels based UEPG Team will make us even better prepared for the upcoming challenges and the next two years of my Presidency.

THILO JUCHEM,
UEPG President 2018-2021

Low CO₂ emissions, environmental footprint, contribution to biodiversity, ... What we can say as a sustainable industry is that we are well prepared. We have been dealing with these issues for years and can provide further input.

Thilo Juchem,
UEPG President 2018-2021

UEPG Achievements in 2018-2019



Making good use of the perfect location of its office close to the European Parliament and Commission offices, UEPG decided to invest in renovation and organised the first UEPG Late Summer Reception in September 2018. Around 40 stakeholders from the European Commission, European Parliament and NGOs joined to learn more about the compatibility of aggregates extraction and environment. UEPG displayed the "Life in Quarries" film and the biodiversity case studies from UEPG Members. After that success, UEPG will continue to organise receptions in the UEPG office.



UEPG has opened the door to stakeholders close to our industry such as Machinery manufacturers and service providers with the possibility to join as affiliated Member. This is common practice from some of our national associations and is designed to strengthen UEPG and its expertise in related matters to the European Aggregates Industry.



The decision to actively join Industry4Europe shows pays off with the EU Council decision to present a new EU Industrial Strategy and the supply of primary and secondary raw materials. UEPG will continue to strengthen the role of the European Commission Raw Materials Supply Group and encourages to bring together Commission officials from different DGs reporting on what might impact on the sustainable supply of raw materials.



Our input to the United Nations Environment Programme (UNEP) report on sustainable sand extraction and the invitation of the Director of the UNEP Science GRID-Geneva and coordinator of the report, Pascal Peduzzi, ensured that the achievements of sustainable aggregates extraction in Europe is recognised. UEPG offered to provide good practice examples and shared the challenges identified by UNEPG with colleagues of the Global Aggregates Information Network (GAIN).



With strong involvement in NEPSI, UEPG was glad to see the official recognition of the European Social Dialogue Agreement on respirable crystalline silica in the Carcinogens and Mutagens at work Directive (CMD). UEPG will strive for adapting NEPSI to other sectors and to improve the reporting foreseen for the beginning of 2020.



Our Vision is a Sustainable Industry for a Sustainable Europe.
Our Mission is to be the Industry Champion and a Trusted Partner.
Our Core Values are to be Open, Transparent and Honest.

Vision, Mission, Core Values and Ambitions

To place excellence in health & safety at the centre of our activities with an objective of "Zero Harm" for all Industry's employees, contractors, sub-contractors and visitors.

To ensure sustainable access to primary local resources, optimising transport, with the aim of land-use for extraction to be recognised as an activity of public interest similar to agriculture, forestry, water and nature protection, which should receive the same priority.

To develop the "circular economy" through resource efficiency, recycling and restoration of extraction sites, to demonstrate the contribution of the Aggregates Industry to the Circular Economy. To assist in improving a streamlined national land-use planning and permitting policy to encourage and assist all UEPG Members to have a national aggregates planning policy in place.

To create and maintain a level-playing-field through consistent implementation of EU law, if necessary through law enforcement of existing EU/national legislation.

To promote the compatibility of aggregates extraction with environment, with the objective to assist its Members in achieving that responsible aggregates extraction should not be automatically prohibited for environmental reasons.

To improve public awareness of aggregates extraction as beneficial to society for every UEPG Member to have a national public relations campaign in place to ensure positive appreciation of the benefits of the sector to society.

To promote the added value of the Aggregates Industry for local communities, with the objective to encourage UEPG Members to undertake public events, develop communication tools and PR training.

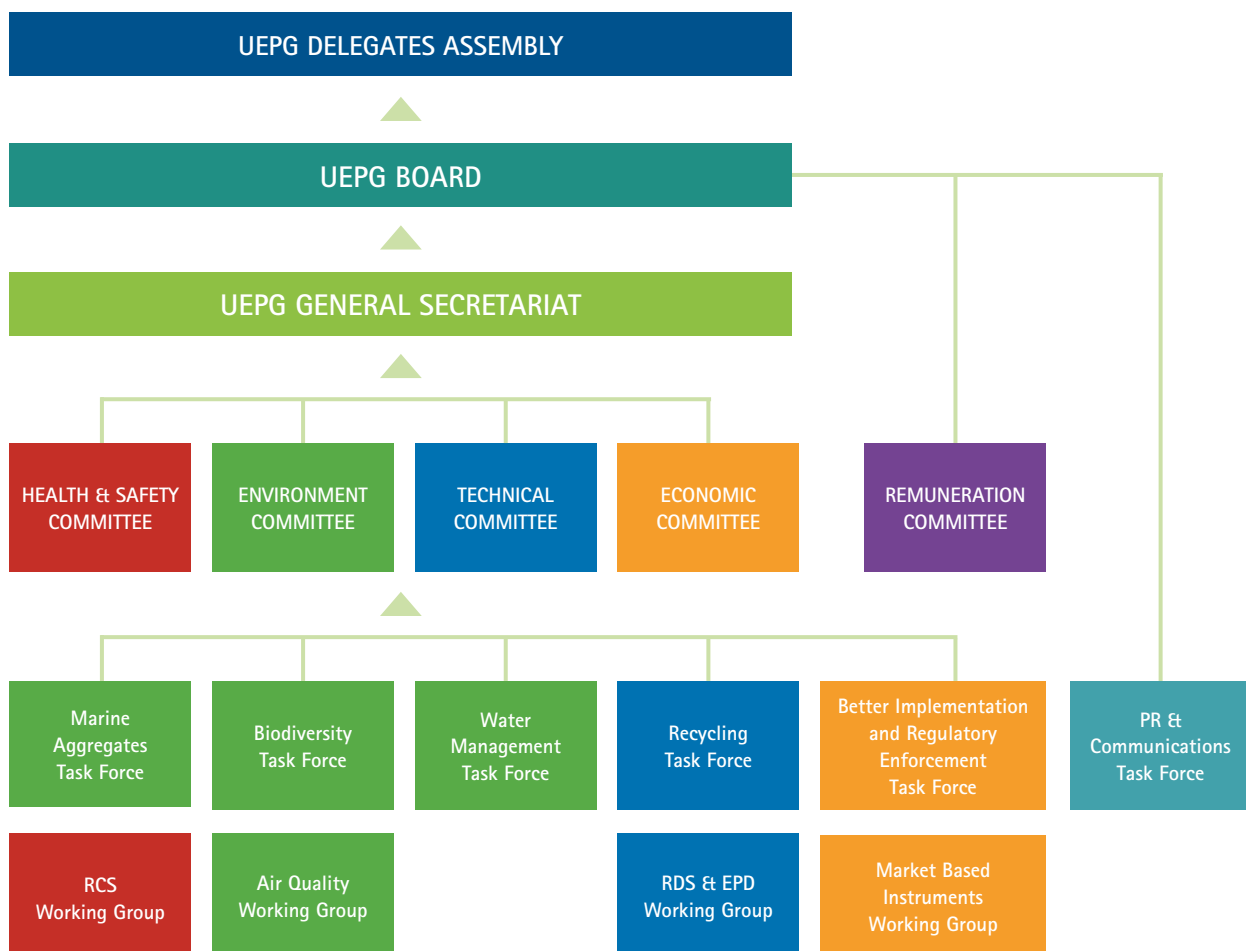
To showcase the Industry offering attractive career opportunities, in particular for young people, and to encourage UEPG Members to raise awareness in public relations, job agencies and educational institutions about jobs for both genders.

To ensure responsible sourcing and excellence in customer service and satisfaction to get Industry recognised as a trusted and responsible supplier of goods and services with all its customers in the downstream sectors, particularly the concrete and asphalt industries.



Our Organisational Structure

The Health & Safety, Environment, Technical and Economic Committees and their associated Task Forces and Working Groups are the “engine-room” of UEPG. These Committees meet twice yearly and report with the General Secretariat to the Board. The Board reviews progress and strategy twice yearly. The highest level meeting is the Delegates Assembly, held in May or June, each year, where all Members debate and decide on UEPG activities and strategies.



Positive European Economic Developments

National Production by Country 2017 (mt)

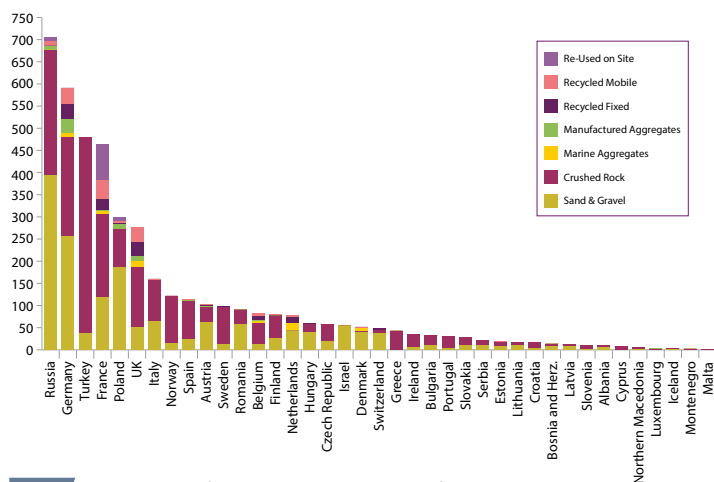


Figure 1 Aggregates Production (in millions of tonnes by country and type)

National Production in Tonnes per Capita, 2017

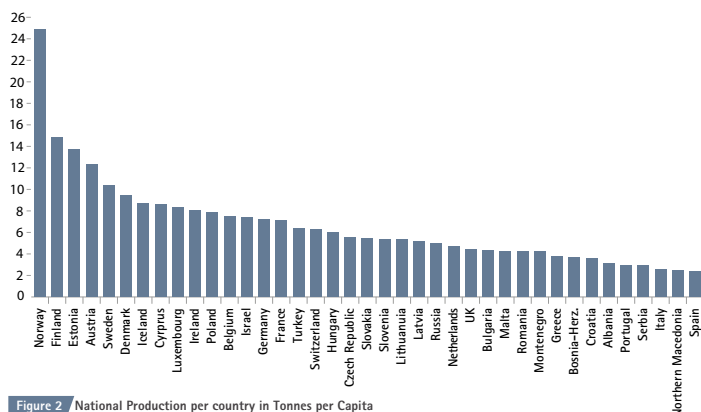


Figure 2 National Production per country in Tonnes per Capita

GDP/Capita versus Tonnes/Capita, 2017

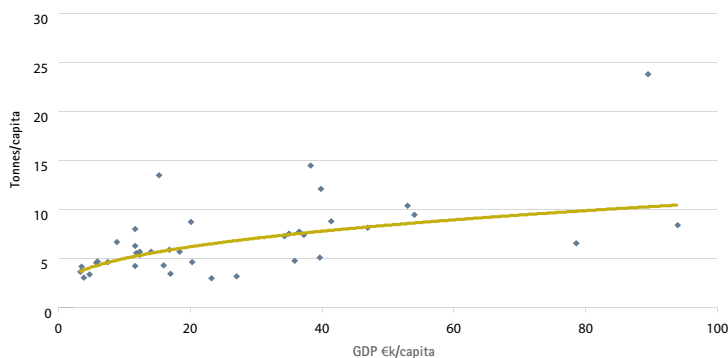


Figure 3 Correlation between Tonnes per Capita (vertical axis) and GDP in €1000 per Capita

Each year, UEPG gathers and collates best available aggregates production data from all over Europe. The summary data for 2017 or the 39 countries covered is presented on page 12 of this Annual Review, together with the sub-totals for the EU28 plus EFTA countries as well as for the EU28 countries only. While UEPG data quality improves year-by-year, some missing pieces of data have to be interpolated; nonetheless, overall, the UEPG data is believed to be the most authoritative available for the European Aggregates Industry.

In 2017, the production of aggregates in the EU28 plus EFTA countries was 3.03 billion tonnes (bnt), exceeding the 3bnt threshold for the first time since the economic crisis of more than a decade ago. This indicates a very welcome EU plus EFTA increase of 11.2% over 2016; this was greater than previously anticipated, mainly due to better-than-expected economic growth, but also due to upward recalibration of some national figures.

Figure 1 summarises the 2017 national production tonnages by country and by type of aggregates for all 39 countries. In 2017, Russia was the largest, producing 706 million tonnes (mt), followed by Germany with 591 mt and Turkey at 480 mt; the next three were France, Poland and UK. At the other end of the scale are the small countries, namely Northern Macedonia, Luxembourg, Iceland, Montenegro and Malta, with a production less than 5mt each.

Figure 2 shows the national 2017 production data expressed in tonnes/capita (t/c) across Europe, which includes exports (mainly from Norway) but excludes imports. This data varies by national climate, terrain, state of economy and building tradition, being highest in Norway at almost 25 t/c, and lowest in Spain, Portugal and Italy at less than 3 t/c. The EU28 plus EFTA average was 5.8 t/c versus the 7.2 t/c enjoyed in pre-crisis 2006. The data for Portugal, Italy and Spain points to continuing post-crisis underinvestment, which could lead to future infrastructural deficits.

Figure 3 presents the interesting relationship between economic developments, expressed at GDP/capita, and aggregates production in tonnes/capita. In this graph, the data for each country is represented by a blue dot, and the red trend line illustrates the best fit curve. The graph illustrates very clearly that the production in tonnes per capita increases almost linearly as the GDP per capita increases. This is good news for the aggregates industry; as Europe slowly returns to economic growth, so also will aggregates production.



Taking the EU28 plus EFTA countries, over the last 7 years, the percentage of sand and gravel has declined modestly as a percentage of the 3 bnt total production. 2017 saw a further slight decline in sand and gravel to 38% in comparison with crushed stone which increased slightly to 46%. Manufactured aggregates declined slightly to 64 mt representing 2% of total production, and demonstrates an irregular annual trend; eleven EU+EFTA countries produce manufactured aggregates, the largest being Germany, followed by UK and Poland. The production of marine aggregates at 61 mt remained at 2%, continuing at a lower level compared to 82mt in 2009; eight EU+EFTA countries produce marine aggregates, the largest being the Netherlands, followed by the UK and Germany. The production of recycled plus re-used (backfill) aggregates increased significantly to 363 mt, representing 12% of total EU plus EFTA production.

Overall production of secondary aggregates (including recycled, aggregates reused as backfill and manufactured aggregates) therefore increased significantly on the previous year to 427 mt. This represents an impressive 14% of the total EU plus EFTA output of 3 bnt. On a national basis, France leads with 32% secondary aggregates, followed by the UK at 27%, with the Netherlands and Malta at about 23% each.

In 2017 the number of EU+EFTA operating companies decreased slightly to 15,161. The number of extraction sites in EU+EFTA in 2017 also decreased slightly to 26,169. Both figures illustrate a gradual industry ongoing consolidation. The total EU+EFTA numbers employed (calculated as employees plus on-site contractors) in 2017 was just over 180,000, while inclusion of off-site contractors brings the total employed to over 200,000.

These figures testify that the aggregates industry is by far the largest extraction industry in Europe. The figures also demonstrate how the industry is predominated by SMEs, with an average of only 7 employees at each extraction site, with an average production at each site of just on 115,000 tonnes. On the positive side, it is evident that the aggregates industry continues to provide important, long-term, secure, mostly-rural employment.

Figure 4 demonstrates a very positive industry outlook continuing into 2018, with a very significant 35 of the 39 countries predicting stable or positive growth, with only Switzerland, the UK, Romania and Estonian anticipating some possible declines. Overall a 2.1% growth on 2017 is predicted, increasing the EU28+EFTA total tonnage to just on 3.1bnt in 2018. It is hoped that this positive growth will continue to 2020 and beyond.

Predicted Changes in Tonnages, 2018 v 2017

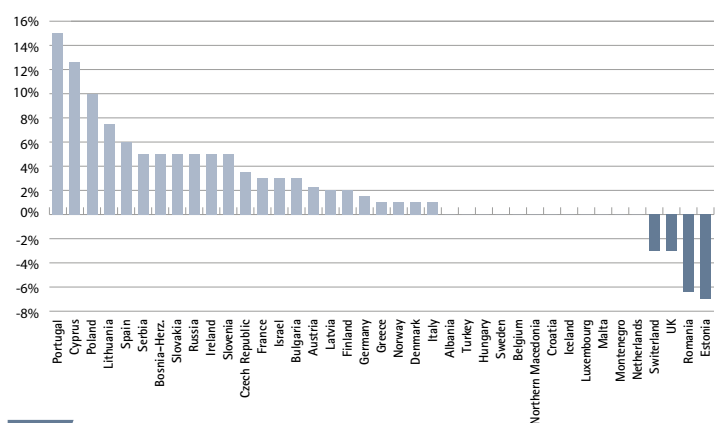


Figure 4 Predicted variation in 2017 Tonnages versus 2016 by Country

Trend in Production in Billions of Total Tonnes, EU + EFTA

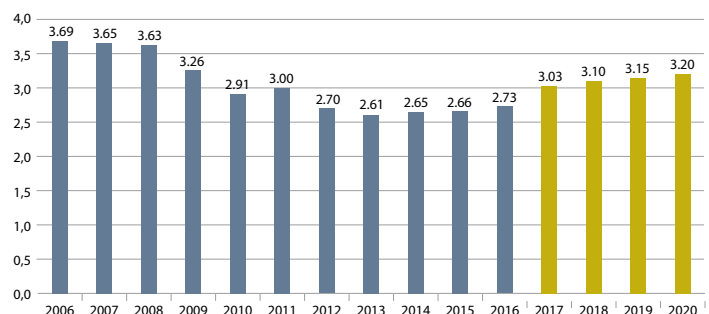


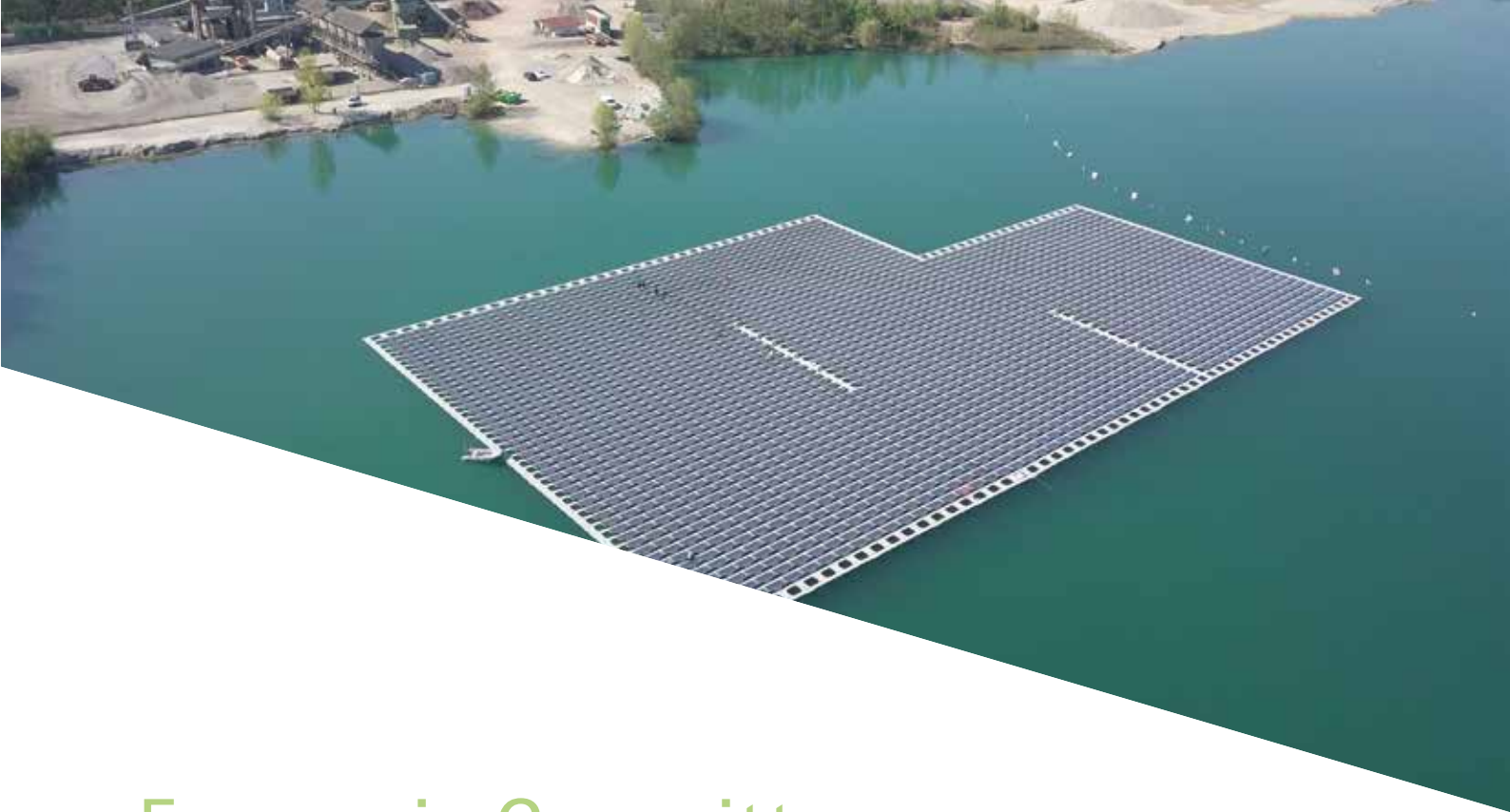
Figure 5 Trend in total EU + EFTA Tonnages (in billion of tonnes)

Provisional Estimates of Aggregates Production Data for 2017



	UEPG Status	Total Number of Producers (Companies)	Total Number of Extraction Sites (Quarries and sand & gravel sites)	Sand & Gravel (million tonnes)	Crushed Rock (million tonnes)	Marine Aggregates (million tonnes)	Manufactured Aggregates (million tonnes)	Recycled Aggregates (million tonnes)	Re-Used on Site (million tonnes)	Total Production (million tonnes)
Albania	NM	330	330	7,4	2,7	0,0	0,0	0,0	0,0	10
Austria	FM	1069	1363	63,0	33,0	0,0	3,0	4,0	0,0	103
Belgium	FM	84	112	13,0	46,0	6,5	1,0	15,0	0,0	82
Bosnia-Herzegovina	NM	15	30	10,0	4,0	0,0	0,0	0,0	0,0	14
Bulgaria	NM	217	295	11,8	20,6	0,0	0,0	1,0	0,0	33
Croatia	NM	138	225	4,0	13,0	0,0	0,0	0,0	0,0	17
Cyprus	FM	25	25	0,0	7,0	0,0	0,0	0,3	0,0	7
Czech Rep	NM	202	387	20,0	38,0	0,0	0,0	0,0	0,0	58
Denmark	FM	154	417	41,1	0,3	7,0	0,5	2,7	0,0	52
Estonia	AM	180	300	9,4	8,2	0,0	0,0	0,3	0,0	18
Finland	FM	1500	2140	28,2	48,7	0,0	0,0	3,0	0,0	80
France	FM	1810	2822	120	186	6,0	4,0	67,8	80,0	463
Germany	FM	1330	2733	256	223	10,0	30,0	72,0	0,0	591
Greece	AM	109	198	0,2	42,5	0,0	0,0	0,5	0,0	43
Hungary	AM	394	525	41,0	17,0	0,0	0,0	1,0	0,0	59
Iceland	NM	28	56	1,8	0,4	0,4	0,0	0,0	0,0	3
Israel	AFM	15	29	55,0	0,0	0,0	0,0	0,0	1,0	56
Ireland	FM	104	430	7,5	27,8	0,0	0,0	0,3	0,3	36
Italy	AM	1120	2800	65,0	91,0	0,0	0,0	4,0	0,0	160
Latvia	NM	55	105	9,0	2,4	0,0	0,0	0,0	0,0	11
Lithuania	NM	70	210	11,2	6,4	0,0	0,0	0,0	0,0	18
Luxembourg	AM	7	13	0,2	0,9	0,0	3,0	0,0	0,0	4
Northern Macedonia	NM	8	20	2,0	3,0	0,0	0,0	0,0	0,0	5
Malta	NM	5	10	0,4	1,0	0,0	0,0	0,2	0,2	2
Montenegro	NM	28	36	0,5	2,0	0,0	0,0	0,0	0,0	3
Netherlands	FM	240	295	43,6	0,0	16,1	0,0	18,0	0,0	78
Norway	FM	697	1036	14,7	105,9	0,0	0,0	1,2	0,0	122
Poland	AM	1547	2786	187	85,0	0,5	10,0	8,0	9,0	300
Portugal	FM	150	247	4,3	25,9	0,0	0,0	0,2	0,0	30
Romania	FM	1000	1120	60,0	30,0	0,0	0,0	0,0	1,0	91
Russia	NM	1181	1485	395	282	0,0	9,0	10,0	10,0	706
Serbia	NM	20	65	11,5	9,5	0,0	0,0	0,0	0,0	21
Slovakia	FM	191	270	10,3	17,6	0,0	0,1	0,3	0,7	29
Slovenia	AM	112	153	2,1	8,6	0,0	0,0	0,0	0,0	11
Spain	FM	1025	1874	25,0	85,0	0,0	0,5	2,4	0,0	113
Sweden	FM	497	1391	12,5	83,2	0,0	1,7	0,5	0,0	98
Switzerland	FM	530	535	39,5	4,9	0,0	0,0	4,6	0,0	49
Turkey	NM	756	760	39,0	440	1,0	0,0	0,0	0,0	480
UK	FM	571	1296	51,5	135	14,3	10,6	64,8	0,0	276
39 Countries		17514	28924	1673	2137	62	73	282	102	4329
EU28 + EFTA		15161	26169	1153	1394	61	64	272	91	3035
EU28 only		13906	24542	1097	1282	60	64	266	91	2861

Note: FM = Full Member, AM = Associate Member, AFM = Affiliate Member, NM = Non-Member



Economic Committee

In 2018–2019, the UEPG Economic Committee addressed the continued implementation of the Circular Economy Package, with a strong focus on recycling, definitions, data and calculation methodologies among UEPG Members. Land-use planning, permitting and resource taxation remained high priorities while the European Commission put the emphasis on a few "strategic value chains" rather than the supply of all raw materials needed for the EU economy. The Task Force on 'Better Implementation and Regulatory Enforcement' continued working with UEPG Members to implement the adopted Action Plan. All these priorities were included in the Joint Paper of the Industry4Europe Coalition, presented at highest political level.

The UEPG Economic Committee is led by its Chair, Jerry McLaughlin (MPA, UK), assisted by Vice-Chair, Christian Haeser (MIRO, Germany) and by its Secretary Dirk Fincke. The Economic Committee receives reports from the Task Force on 'Better Implementation and Regulatory Enforcement', chaired by César Luaces Frades (FdA, Spain) and from the Working Group on 'Market Based Instruments', chaired by Jerry McLaughlin (MPA, UK).

Industry4Europe Coalition for an ambitious EU Industrial Strategy

The European Union has numerous policies and initiatives for Industry in place spread over several European Commission Directorates-General. Despite the Communication of September 2017 on an Industrial Strategy Policy, a comprehensive and ambitious long-term industrial strategy does not exist.

The [Industry4Europe Coalition](#) is now a Coalition supported by 147 European Industry Associations with UEPG as an active partner. Its [Joint Reaction Paper](#) is calling for a recognition that a striving industry is the

pre-condition for a wealthy society and that industry needs access to resources. UEPG, as Co-Rapporteur of the first section on business-friendly environment, emphasised calls such as "re-establishing the positive link between industry and society" and the demand for a "coherent medium to long-term industrial strategy" which is "vital for ensuring policies on sustainable access to resources and energy at a competitive price. Specifically, balanced climate, energy and raw materials policies, informed by European industrial needs and objectives, are essential for competitiveness, sustainable growth and employment, supporting innovation and investment by modern and traditional industries".



UEPG also co-drafted the [Joint Paper on Governance](#) and contributed to the [Industry4Europe Manifesto](#) available in 22 EU languages which was widely used during the European Election Campaign in all 28 EU Member States. The UEPG General Secretariat distributed in February and in May each time 500 hardcopies of the Industry4Europe and UEPG Manifesto to Members of the European Parliament and invited those MEPs to the UEPG Parliamentary Reception on 12 September 2019 in the UEPG office.

During the Raw Materials Supply Group meeting on 3 April, UEPG stated it is in favour of strengthening the role of the European Commission Raw Materials Supply Group – whose meetings became shorter, less frequent and with a focus on batteries and a few "strategic value chains" – addressing policies impacting on the supply of primary and secondary raw materials from sources outside and within the EU. The Raw Materials Supply Group should address an ambitious and long-term raw materials strategy, international trade of raw materials, critical raw materials, exchange good practices on land-use planning and permitting procedures of EU Member States, management of Natura 2000 areas, and the implementation of EU water, air and circular economy legislation to mainstream a European Policy on sustainable access to resources and to get a better understanding on where the opportunities and obstacles for a sustainable raw materials supply are.

Other industry stakeholders and several EU Member State representatives were supportive of UEPG's statement. The Commission invited Members of the RMSG to provide input on the long-term raw materials requirements under an industrial strategy, as requested by the EU Council and by Industry4Europe. The support for such raw materials requirements would depend on the next European Commission and European Parliament. Therefore, the role of Industry4Europe and NEEIP becomes increasingly important and of added value for UEPG and NEEIP partners.

Land use planning and permitting

With the support of Industry4Europe and NEEIP, UEPG will try to provide new input to a future policy direction on land use planning and permitting.

Members of the UEPG Economic Committee debated different options to improve the conditions to access to resources within the EU, the second pillar of the EU Raw Materials Strategy. For marine aggregates, UEPG had successfully included extraction of aggregates as an essential activity in the Maritime Spatial Planning Framework Directive.

UEPG will continue to support the work of the European Network for Sustainable Quarrying and Mining (ENSQM) and other initiatives of NEEIP partners.

Circular Economy Package – Waste Hierarchy and Calculation Methodologies

During stakeholder Conferences and debates much focus was given to recycling and resource efficiency with the conclusion to further reduce the extraction of primary raw materials.

UEPG demanded to correct the perception to realistic recycling and substitution rates with the need for a long-term strategy on access to primary and secondary resources.

The revised Waste Framework Directive requires EU Member States to obtain at least a 70% target on recycling and recovery of all construction & demolition waste by 2020. This is why, UEPG encourages its Members to verify calculation methodologies with their national authorities reporting annually to EUROSTAT (NACE codes) and to the European Environment Agency. The Economic Committee will support the UEPG Technical Committee and its Recycling Task Force on identifying the correct definitions and calculation methodologies.



Technical Committee

In 2018–2019, the UEPG Technical Committee and its Members devoted their expertise to technical procedures and policies including the Construction Products Regulation, European Aggregates Standards, recycling of aggregates, Environmental Product Declaration (EPD) and Regulated Dangerous Substances (RDS).

The UEPG Technical Committee was chaired by Stefan Janssen (MIRO, Germany) and assisted by its Vice-Chair Raphaël Bodet (UNPG, France) and Committee Secretary Mike Wharton (MPA, UK). The Technical Committee received reports from the Recycling Task Force, the RDS and EPD Working Group, and from its members contributing to the European Committees for Standardisation namely [CEN/TC 154 on "Aggregates"](#), [CEN/TC 227 on "Road Materials"](#) and [CEN/TC 351 on "Construction Products – Assessment of release of dangerous substances"](#).

European Aggregates Standards

UEPG national technical experts are actively involved and committed to the development and review of European standards for aggregates, namely in CEN/TC 154 and its Working Groups and Sub-Committees.

The UEPG Technical Committee stressed their growing concern, observed at UEPG and Members' level, on the lack of progress made over the last year on technical standards under the Construction Products Regulation (CPR). Important challenges are faced regarding the new HAS (Harmonised Standards) consultants' assessment within CEN/TC 154 on "Aggregates".

In December 2018, meetings between the European Commission, the CEN (European Committee of Standardisation) and CPE (Construction Products Europe) raised most of the points made by UEPG on 'blocking standards'. Consequently, it was agreed to address the

challenges faced on 'blocking standards concerning aggregates, after the European Elections and appointment of the European Commission.

The UEPG Technical Committee raised the importance of making Technical issues more visible and clearer for a wider audience, increasing internal and external communication on the necessity to maintain a European Construction Products Regulation, the essential role of harmonised standards, the need for a circular economy and access to primary and secondary materials and the promotion of case studies on recycling.

Construction Products Regulation (CPR)

The European Commission is launching further impact studies, to prepare its final proposal and decision on the future of CPR, for the new mandate of the European Commission in 2019.



The position of CPE and UEPG and the need to achieve progress is raised at each meeting with the European Commission.

CPE is preparing a common position paper with the Construction sector represented by FIEC- European Construction Federation and EBC-European Builders Confederation (focusing on SMEs) on the future of CPR, to which UEPG is contributing.

Over the CPE CPR Task Group and Working Group, UEPG actively contributes to CPE's comments and Positions on topics such as essential requirements, Basic Work Requirement number 7 on natural resources, Life Cycle Assessment (LCA), 'AVCP system clauses in harmonised standards' and HAS assessment report, Circular Economy and Waste and, the clear distinction of EAD's and hEN's.

Recycled Aggregates

The UEPG Recycling Task Force, chaired by Brian James (MPA, UK), is continuing its policy on delocalised meetings, providing opportunities to discuss challenges linked to the recycling experience across Europe. This year, the Task Force was hosted by CASCADE (Dutch Aggregates Association) and met in Breda, the Netherlands, followed by a meeting in Milan, Italy, kindly hosted by ANEPLA (Italian Aggregates Association).



Concerns were raised regarding the unrealistic ambitions of one of the national authorities, willing to substitute fully natural aggregates by recycled aggregates, which is technically, environmentally and economically not feasible.

While another concern expressed was the obstacles laid down by authorities, blocking the development of an end-of-waste criteria for aggregates which prevents them from achieving a functional circular economy. Members had the opportunity to discover very innovative projects during their site visits in Italy. The exchanges demonstrated the need to address further the issue of End-of-Waste criteria for aggregates to benefit from members' experiences in this area.

Regulated Dangerous Substances (RDS) & Environmental Products Declaration (EPD)

The RDS and EPD Working Group, chaired by Brian Bone (MPA, UK), focused this year on the review and update of the Work Programme of the CEN/TC 351 on "Construction Products - Assessment of release of dangerous substances", which included Technical Specifications. The Working Group works also on the drafting of a guidance document on how to introduce the Regulated Dangerous Substances covered by Technical Standards requirements into the European Standards for Aggregates.

A rising issue addressed at the RDS and EPD Working Group is the European and National debates on End-of-Waste Criteria. UEPG will address the increasing environmental test requirements which are at times conflicting with the European Circular Economy policy, and the increase of the use of secondary aggregates, while respecting the environmental and technical quality standards.



Health & Safety Committee

In 2018–2019, the Members of UEPG Health & Safety Committee promoted a Health and Safety culture working towards Zero Harm in each member country. Within this assignment, the Committee contributed to the continuous improvement of control of Respirable Crystalline Silica on site as part of the Social Dialogue Agreement NEPSI, the prevention of accidents and ill health at work and the work on explosives for civil uses.

The UEPG Health & Safety Committee was driven by the Chair, César Luaces Frades (FdA, Spain), the Vice-Chair, Walter Nelles (MIRO, Germany) and actively supported by its Committee Secretary Miette Dechelle from the UEPG General Secretariat.

Respirable Crystalline Silica and NEPSI

Together with NEPSI Employers' Signatories, UEPG actively contributed to campaigns on the recognition of NEPSI within the revision of the Carcinogens and Mutagens at work Directive so called CMD (1st and 2nd batches of substances, mixtures and processes) to ensure the **continued added value of NEPSI for companies and their employees.**

The UEPG General Secretariat is monitoring, mapping and supporting Members over the Transposition of the revised CMD (1st batch including RCS generated by a work process at a proportionate and feasible limit value of 0.1 mg/m³) into National law. NEPSI received a two years grant to pursue its work in updating, in line with the CMD, the NEPSI Task Sheets and Reporting system; drafting a voluntary common simplified protocol for RCS measurement

control on site; and in setting communications tools for SMEs and Employees. UEPG RCS WG and Members of the H&S Committee are actively contributing with the support of the UEPG General Secretariat to the proposed NEPSI initiatives. Finally, UEPG is monitoring the on-going revision of the CMD.

Accident and Ill-health Prevention

Following the evaluation of the EU Occupational Safety and Health Directives, the Council Directive 89/656/EEC on the minimum health and safety requirements for the use by workers of personal protective equipment at the workplace was targeted for technical updates its annexes only without essential changes. These updates were planned by the end of 2018 and postponed to 2019.



While **prevention of accidents** is one of the overarching objectives of UEPG, data on Fatalities and Lost Time Injuries still need to be further collected and improved.

UEPG monitors OSH initiatives, contributes to the Sectoral Social Dialogue Committee of the Extractive Industries (SSDCEI) and the Standing Working Party for the Extractive Industry (SWPEI) and raises awareness on the EU Agencies EU-OSHA and EUROFOUND's initiatives, and closely liaises with BusinessEurope and the trade union IndustriAll.

UEPG started the Health & Safety Tool Box to support Members on EU legislation and the **share of good practices on the field**. The Health & Safety Tool Box on Vibration and Noise has been distributed to several networks and considered as a role model. A draft of the third Tool Box on "Workplace Transport – Safe Driving on site" was approved and finalised. The next UEPG Health & Safety Tool Box would be addressing LOTOTO (Lock-out-Tag-out-Try-out).

UEPG is planning to further work with its Members on how to **better improve the safety of machines through standards**. UEPG is member of the European Commission Machinery Working Group, has liaison status in CEN/TC 151 and is represented in CEN/TC 151 WG 9 by Raphaël Bodet (UNPG, France). UEPG Members were called to participate at upcoming EU meetings on standardisation of Machines and equipment to contribute on how better improve the safety of machines through standards.

Explosives for civil uses

UEPG, active Member of the European Commission Expert Group on Explosives and leading the Explosives for civil uses Task Force, is providing feedback on the European Commission' initiatives, guidance and questions. UEPG Members were called for support and contributions on these issues.



Environment Committee

In 2018–2019, the UEPG Environment Committee and its Members addressed key EU environmental policies and continued their efforts to increase cooperation areas with other stakeholders, environmental NGOs and authorities, while conveying the message of compatibility between sustainable aggregates extraction and nature conservation objectives. The Environment Committee carries-out its work via five Task Forces and Working Groups dedicated respectively to Biodiversity, Water Management, Air Quality, Mining Waste and Marine Aggregates.

The UEPG Environment Committee was chaired by Alain Boisselon (UNPG, France) and supported by Vice-Chair Paolo Zambianchi (ANEPLA, Italy) and Committee Secretary Alev Somer from the UEPG General Secretariat.

Biodiversity

The UEPG Biodiversity Task Force was chaired by Petra Gradischnig (FVSK, Austria) and focused essentially on 4 policy areas. These included the implementation of the EU Nature Action Plan, the promotion and development of innovative concepts such as *temporary nature and dynamic management of biodiversity*, the new biodiversity indicators in the Environmental pillar of the UEPG Sustainable Development Indicators, and lastly Ecosystem Services with a focus on the EU Pollinators Initiative. The UEPG Biodiversity Task Force explored ways to promote further the hosting capacity of extraction sites for wild pollinators and to develop a communication campaign on this.

EU Action Plan for Nature, People and the Economy

Following the Fitness Check of EU Nature Directives (Birds and Habitats), the European Commission published an EU Action Plan for Nature, People and the Economy on 27 April 2017. This Action Plan focuses on 4 priority areas and comprises 15 actions to be carried out by end of 2019, including the review of EU Guidance documents. In that respect, UEPG actively contributed to the review of the relevant guidance documents, including the EU Non-Energy Extractive Industry and Natura 2000 Guidance, as well as the EU Strict Protection of Species Guidance. The Biodiversity Task Force ensured the novel concepts of *Temporary Nature and Dynamic Management of Biodiversity* recognised in the respective guidance



documents. As a result, the European Commission took on board UEPG's recommendations and integrated in the core of the draft EU Strict Species Protection Guidance, the concept of *Temporary Nature and Dynamic Management of Biodiversity*, referring to examples from the European Aggregates Industry. The Strict Species Protection Guidance is to be published in the first quarter of 2020. *Temporary Nature* examples will be also integrated in the revision of the Annexes of the Non-Energy Extractive Industry and Natura 2000 Guidance. The finalisation of the latter Guidance is foreseen by end of 2019. These efforts will help bridging the gap between strict protection duties tied to nature conservation areas and economic activities such as aggregates extraction.

Water Management

The UEPG Water Management Task Force, chaired by César Luaces Frades (FdA, Spain) has been focusing on the evaluation of the Water Framework Directive, its daughter directives (Groundwater Directive and Environmental Quality Standards Directive), and the Floods Directive. In parallel, the UEPG General Secretariat monitors the developments regarding the state of play of River Basin Management Plans and the implementation of the Water Framework Directive, with its participation to the European Commission Strategic Coordination Group for the Water Framework Directive (SCG). The UEPG Task Force worked on the development of water management indicators and collecting good practice examples, as well as scientific studies demonstrating the good water quality in aggregates extraction sites and its potential to enhance biodiversity.

Air Quality

In view of the rising importance of the air quality issue at Member States and European level, UEPG decided to address this issue with a Working Group on Air Quality, chaired by Walter Nelles (MIRO, Germany). The Working Group aims at raising awareness on dust emissions and prevention measures in the sector, to further improve the management of environmental dust in quarries and to support the communication with the local community. The Working Group supports the exchange of good practices, research projects and feedback on national experiences across the EU, to gain a better understanding of different challenges arising from climate and geographic conditions.

Mining Waste BREF

During the last quarter of 2017, UEPG coordinated a common response and position on the final draft of the Mining Waste BREF, with the contribution of other stakeholders involved in the scope of the document, and contributed to the Final Technical Working Group meeting conducted by the European Commission Joint Research Centre, which resulted in mostly satisfactory conclusions.

The final draft of the Mining Waste BREF was circulated on 28 September 2018 and was officially published in November 2018. The final document was overall acceptable for the European Aggregates Industry, underlining the key achievements such as the definition of backfilling, the application of the proportionality principle and the Best Available Techniques' (BATs) applicability (risk-based approach). The document took also into account the sector's particularities and distinguishes the definition of quarrying from mining. With the finalisation of this work, the UEPG Board members and Delegates, agreed to end the working group's mandate.



PR & Communications Task Force

The UEPG PR & Communications Task Force aims at improving the image of the European Aggregates Industry. Its work is based on the conviction that the Industry has genuinely good stories to tell on resource efficient operations, local access to resources, dedication to biodiversity and environmental stewardship, excellence in health & safety, all hallmarks of a sustainable industry. The aim of this Task Force is to share examples of National PR & Communications Good Practice, to work on current and new PR and Communications tools, initiatives and targets in liaison with UEPG Committees and other Task Forces, and to prepare for future events. The Task Force is also a platform for exchange of information on EU News, institutional work, structure and policies, thereby, to better communicate to targeted audiences, UEPG priorities, initiatives and events. The work is led by Robert Wasserbacher (FVSK, Austria), Chair of the Task Force.

Some examples of PR & Communications good practices at National level:



▲ **FdA, Spain:** hosted and prepared joint position papers under the COMINROC platform (rock & industrial minerals confederation) for the European, National, Regional, local Municipal elections. COMINROC is working for a National Extractive Industry Strategy supported by relevant stakeholders. The Federation is cooperating with the Ministry of Education on educational school books' programmes in order to prevent negative references on extractive industry. In 2019, the 12th edition of the Day of Trees focusing on Aggregates & Biodiversity took place.

▲ **FEDIEX, Belgium:** organised a Partner Event of the 2019 GREEN WEEK and a Conference related to the project '[Life in Quarries](#)' gathering EU Stakeholders and local authorities followed by site visits. The project was presented at a Belgian TV programme on prime time. Prior to the National elections, a Memorandum on the sector was launched at a Debate, gathering local Politicians to present their views on the document and the sector over a debate.



▲ **FVSK, Austria:** organised a Symposium on Raw Materials on 7th May 2019 addressed to Austrian Politician and focusing on deposit, housing and roads' Infrastructure. FVSK has organised National SDA. The Association is also focusing its communication towards its Members as Members' services. Regional meetings were organised in the country to demonstrate services provided to Members. Promotional communication tools were drafted as leaflets, newsletter, brochures and articles in National Construction Magazine for more visibility of the sector.

▲ **MIRO, Germany:** organised a three days Forum with 70 exhibitors in November 2018. Over the Forum, workshops were dedicated on legal, business and communications topics of the sector. The Association had its National Awards in January 2019 with as a Guest Speaker the President of Nature Conservation Agency in Germany. In terms of promotional tools the Association made postcards, pins, new logos and a trophy for the awards' winners. The Association has translated UEPG Manifesto in German and handed over to German MEPs with a MIRO Manifesto. A humoristic video on the sector was produced with more than 16,000 views on [YouTube](#) and won a prize at the German Economic Film Award (Deutschen Wirtschaftsfilmpreis).



▲ **MPA, UK:** has launched the Quarries and Nature awards and also the national health and safety awards. The Association has published four [sustainable development reports](#) for sector products and a national report on the [use of waste](#). The MPA launched the UK Minerals Strategy '[Meeting the demand for minerals and mineral products sustainably for the next 25 years](#)'. The Association supported UK Campaign [Mates in Mind](#) – Managing mental Wellbeing and drafted a [guide on Energy Isolation and LOTOTO](#). It is the MPA 10th anniversary this year in 2019, and so, a range of activities were prepared including the hosting of the UEPG Delegates Assembly on 23 and 24 May in London.

▲ **UNPG, France:** participated to the debate on the French National Green Deal with the objectives to sign new commitments and demonstrate the reality of the circular economy in the sector. The Association organised site visits with targeted journalists to present construction products made with recycled aggregates, and also over sea trip, to present the process of marine aggregates' extraction in situ. Promotional tools were made such as virtual reality videos focusing on jobs on site. New websites were created on circular economy, [recycling](#) and [marine aggregates](#). UNPG conducted a national project called EMCAIR ([Emissions des Carrières dans l'Air](#)), focusing on the impact of quarrying activities on PM concentrations, through dust dispersion modelling. This two-year project enabled quarry operators to use the measurements and meteorological observations to assess emissions in the air. The results demonstrated that quarries are not the main source of dust in France and that emission levels depend highly on specific local conditions. The report of the project was published in July 2018.



Late Summer Reception & European Election



The UEPG Late Summer Reception took place on 20 September with great success at UEPG premises. This UEPG event gathered around 40 people. It allowed Representatives from the European Commission, especially DG ENVI and DG GROW, environmental NGOs and the Industry to exchange together on the positive contribution of the aggregates industry towards biodiversity.

UEPG President, Thilo Juchem, kicked off the gathering followed by a speech from Laure Ledoux, Deputy Director of Biodiversity Unit at the European Commission Directorate General for Environment and a display of the video of the Life in Quarries project (FEDIEX). The constructive exchanges continued over a networking cocktail. UEPG Members' feedback on the event were very positive and recommended to organise a new edition in 2019.

UEPG Manifesto for European Elections 2019

2019 was the one of the 9th European Elections since 1979. Preceding this event, UEPG formulated its "UEPG Manifesto – European Elections 2019".



The main idea of this manifesto can be summarised in one sentence: « Sustainable Welfare in Europe needs access to primary and secondary raw materials, which is compatible with environment management, and provides safe local jobs." The nine points described in the manifesto remind that the right policies and legislations can lead to a positive link between industry and society, but also to an efficient circular economy and a sustainable access to raw materials at a competitive price. The European Aggregates Association also calls for the implementation of environmental policies which need to be in line with socio-economic development while technically viable. The Association also insists on the importance of a Social Dialogue in Europe, related to health & safety, mobility, training, skills and competences.

For UEPG, reaching the members of the European Parliament with these propositions was the key to strengthening the sustainable industry that the European Aggregates Industry already is. Therefore, the General Secretariat went twice to the European Parliament in Brussels to distribute in more than 500 letterboxes its manifesto.



General Secretariat

Despite the staff changes in the Brussels based UEPG Team, the services delivered to Members were maintained without interruption. Secretary General Dirk Fincke continues to lead the UEPG Team, supported by Public Affairs Officer Alev Somer. After 10 years working for UEPG, Public Affairs Manager Miette Dechelle departed and was replaced by Public Affairs Officer Sergiu Scolobiuc. After initial difficulties to find a Secretary, Manon Bogaerts has joined the Team in March 2019 also working on PR & Communications.

The UEPG office – its your office

The UEPG Team is truly European and multilingual with the perfect location close to the European Parliament, the European Commission and the many other European institutions. The Late Summer Reception and other UEPG events will take place in the renovated offices at Rue d'Arlon 21. The UEPG office is also our Members' office – make good use of your unique Brussels location.

The UEPG General Secretariat works closely with European Union legislators to contribute to all stages of the policy-making process on behalf of the European Aggregates Industry and at the service of its Members to represent their activities in Brussels, to support them in their respective countries, and invites staff of Member Associations and Companies to share their expertise. The UEPG Team is also organising specific meetings for its Members welcoming National Associations, Board Members and Members to interact with key EU-decision-makers from Commission, Parliament, Council, Committee of the Regions, European Economic and Social Committee, Academia and NGOs.

Coordinating UEPG lobbying campaigns

UEPG develops targeted advocacy strategies and acts as a coordinator in their implementation. UEPG produces Position Papers alone or with other stakeholders and joins Alliance where a common interest exists.

UEPG shares with its Members good practices, guidance documents, toolboxes, indicators and campaigns. UEPG is campaigning to reduce the bureaucratic burden and especially the duplication of information provided to companies.



Cooperation with stakeholders

UEPG cooperates closely with other stakeholders such as the European Demolition Association (EDA) and Bird Life Europe. UEPG works closely with European Industry Associations of the Non-Energy Extractive Industry Panel (NEEIP) and with the European Network for Sustainable Quarrying and Mining (ENSQM), a raw material commitment under the European Innovation Partnership to improve Europe's raw materials framework conditions and public awareness. UEPG is an associated member of Construction Products Europe (CPE). UEPG is recognised as an EU Social Partner in the NEPSI Social Dialogue on respirable crystalline silica and at the Sectoral Social Dialogue Committee of the Extractive Industry. UEPG is also a partner of the EC Standing Working Party for Extractive Industry, a Member of the European Commission Raw Materials Supply Group (RMSG), of the European Commission Coordination Group for Biodiversity and Nature (CGBN), of the European Commission Machinery Working Group, the EC Business@Biodiversity Platform and an active partner of the Industry4Europe Coalition currently comprising of 147 European Associations calling for an ambitious industrial strategy for Europe. UEPG also established contacts to the United Nations Environment Programme (UNEP) on the sustainability of sand extraction and contributed to the report published in May 2019.



Providing EU intelligence and regular updates

The UEPG General Secretariat's first mission is to provide UEPG Members with advance notification of policy initiatives that may impact on the European Aggregates Industry. Its small and highly dedicated team keeps UEPG Members informed of any relevant EU policy developments at all stages of the legislative process through timely and concise email alerts and policy briefings available online. The UEPG General Secretariat offers the Issue Tracker System, the UEPG Website as well as dedicated visits and presentations for UEPG Members in several EU languages.



Raising excellence in sharing good practices

UEPG supports and promotes the dissemination of good practice by encouraging projects that go well beyond what is required by planners or regulators, sets new standards of excellence and provides an inspirational example that others can follow. The UEPG tri-annual Sustainable Development Award is one illustration, more information can be found in this Annual Review at the PR and Communications section.

UEPG also provides guidance documents to operate with care and concern for the environment, for employees and neighbours, and for society in general. UEPG is promoting and disseminating good practice examples to control respirable crystalline silica on site through NEPSI and vibration.

Concrete examples and reviewed cases studies and brochures on biodiversity and water management are published on the UEPG website and promoted during key EU events as well as through UEPG publications.

Involving the Aggregates Industry in EU Policy Making



The physical proximity to EU Institutions and the day-to-day contact with policy-makers allow the UEPG General Secretariat to identify "early-bird" opportunities to become involved in the policy making process. UEPG has continuously strengthened its network of key contacts

within the European Commission, European Parliament, EU Council working groups, Permanent Representations of EU Member States, EU Agencies, Academia and NGOs. Useful tools are the UEPG Board Policy Dinners, Debates, and Conferences, Awards and Exhibitions.



UEPG Missions to Members

The UEPG Team is at the service of its Members. To get out of the "Brussels EU bubble" the UEPG Team visits Members and gets into the field work of companies and national associations. It is a great opportunity to experience at first hand the daily business of aggregates producers including the challenges they face and to learn about the impact of EU legislation on site. It allows also to refresh the technical knowledge of the Team and provides a better understanding of companies' needs when developing an EU lobby strategy for the Aggregates Industry.



Raising the industry's profile

The General Secretariat continues to promote the achievements of the European Aggregates Industry by giving keynote speeches at international conferences. It also developed and coordinated targeted events.

UEPG makes use of social media such as LinkedIn and Twitter, a YouTube channel and currently develops a new website.



Governance

Over recent years, UEPG has grown into a highly representative and respected association, representing the largest non-energy extractive industry. UEPG sets great value on maintaining its reputation and its transparency via the EU Transparency Register and high standard managed accounts. Each of the UEPG General Secretariat staff is a member of SEAP, the Society of European Affairs Professionals and bound by its code of conduct.



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Board, Committees, Task Force and Working Groups Chairs, Portfolios and Secretariat

UEPG BOARD MEMBERS over the period of May 2018 to May 2019



Thilo Juchem

President

MIRO, Germany



Jesús Ortiz

Past President

FdA, Spain



Antonis Antoniou Latouros

Vice-President

CAPA, Cyprus



Nigel Jackson

Vice-President

MPA, UK



Leonie Van der Voort

Treasurer

Cascade, Netherlands



Niklas Skoog

SBMI, Sweden until May 2019



Monica Almefelt

SBMI, Sweden from May 2019



Arnaud Colson

UNPG, France, until May 2019



Alain Boisselon

UNPG, France from May 2019



Jorge Manuel de Mira Amaral

ANIET, Portugal



Jean-Marc Vanbelle

FEDIEX, Belgium



Lionel Lathion

FSKB, Switzerland



Robert Wasserbacher

FVSK, Austria



Pertti Peltomaa

Infra ry, Finland



Jim O'Brien

Honorary President

ICF, Ireland



Michael Schulz

Honorary President

MIRO, Germany until May 2019



Arnaud Colson

Honorary President

UNPG, France from May 2019

UEPG Committees, TASK FORCES and WORKING GROUPS

over the period of May 2017 to May 2018

COMMITTEES



ECONOMIC

Chair Jerry McLaughlin, MPA, UK
Vice-Chair Christian Haeser, MIRO, Germany
Secretary Dirk Fincke, UEPG General Secretariat, Brussels

TECHNICAL

Stefan Janssen, MIRO, Germany
Raphaël Bodet, UNPG, France
Mike Wharton, MPA, UK



HEALTH & SAFETY

Chair César Luaces Frades, FdA, Spain
Vice-Chair Walter Nelles, MIRO, Germany
Secretary Miette Dechelle, UEPG General Secretariat, Brussels, until July 2019
Sergiu Scolobiuc, UEPG General Secretariat, Brussels, from July 2019

ENVIRONMENT

Alain Boisselon, UNPG, France
Paolo Zambianchi, ANEPLA, Italy
Alev Somer, UEPG General Secretariat, Brussels

TASK FORCES



BETTER IMPLEMENTATION AND REGULATORY ENFORCEMENT

Chair: César Luaces Frades
FdA, Spain



BIODIVERSITY

Chair: Petra Gradischnig
FVSK, Austria



PR & COMMUNICATIONS

Chair: Robert Wasserbacher
FVSK, Austria



WATER MANAGEMENT

Chair: César Luaces Frades
FdA, Spain



MARINE AGGREGATES

Chair: Ingo Hammwöhner
MIRO, Germany



RECYCLING

Chair: Brian James
MPA, UK

WORKING GROUPS



MARKET BASED INSTRUMENTS

Chair: Jerry McLaughlin
MPA, UK



RCS

Chair: César Luaces Frades,
FdA, Spain



AIR QUALITY

Chair: Walter Nelles,
MIRO, Germany



RDS&EPD

Chair: Brian Bone
MPA, UK

UEPG PORTFOLIOS AND GENERAL SECRETARIAT

Portfolios

CENT/TC 151	UEPG General Secretariat Et Raphaël Bodet (UNPG, France)
CO-ORDINATION GROUP FOR BIODIVERSITY AND NATURE (CGBN)	UEPG General Secretariat
EU BUSINESS@BIODIVERSITY PLATFORM (B@B)	UEPG General Secretariat
EU MACHINERY DIRECTIVE WORKING GROUP	UEPG General Secretariat
EUROPEAN AGENCY FOR SAFETY AND HEALTH AT WORK (EU-OSHA)	César Luaces Frades (FdA, Spain)
EUROPEAN NETWORK FOR SUSTAINABLE QUARRYING AND MINING (ENSQM)	UEPG General Secretariat
GLOBAL AGGREGATES INFORMATION NETWORK (GAIN)	Jim O'Brien (ICF, Ireland)
INDUSTRY4EUROPE	UEPG General Secretariat
MINATURA 2020	Michael Schulz (MIRO, Germany)
MINERAL POLICY GUIDE (MIN-GUIDE)	Jim O'Brien (ICF, Ireland) Et UEPG General Secretariat
NEPSI	César Luaces Frades (FdA, Spain) Et UEPG General Secretariat
RAW MATERIALS SUPPLY GROUP (RMSG)	César Luaces Frades Et UEPG General Secretariat
SECTORAL SOCIAL DIALOGUE COMMITTEE EXTRACTIVE INDUSTRY (SSDCEI)	UEPG General Secretariat
STANDING WORKING PARTY OF THE EXTRACTIVE INDUSTRY (SWPEI)	Walter Nelles (MIRO, Germany)
STRATEGIC CO-ORDINATION GROUP (SCG) FOR THE WATER FRAMEWORK	UEPG General Secretariat
SUSTAINABLE DEVELOPMENT INDICATORS (SDIs)	Jim O'Brien (ICF, Ireland)

General Secretariat

SECRETARY GENERAL



Dirk Fincke

PUBLIC AFFAIRS MANAGER



Miette Dechelle
until July 2019

PUBLIC AFFAIRS OFFICERS



Alev Somer



Sergiu Scolobiuc
from July 2019

SECRETARY



Manon Bogaerts

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- ▲ Photo Courtesy of FVSK, Smaragdeidechse@WWF, Austria

Infographic

- ▲ Sand and Gravel: Photo courtesy of Eurovia, photothèque, Eurovia/ Axel Heise, France
- ▲ Crushed rocks: Photo courtesy of Lafarge, Médiathèque Lafarge, Justin Creedy Smith
- ▲ Recycled Aggregates: Photo courtesy of Lafarge, Médiathèque Lafarge, Studio Luminescence
- ▲ Marine Aggregates: Photo courtesy of Lafarge, Médiathèque Lafarge, A. Détienne, CAPA Pictures
- ▲ Manufactured Aggregates: Photo courtesy of Lafarge, Médiathèque Lafarge, Ignus Gerber
- ▲ Armour Stone: Photo courtesy of Norsk Bergindustri, Norway
- ▲ Ready mixed concrete: Photo courtesy of Lafarge, Médiathèque Lafarge, Jean-Daniel Guilloux, LISEA
- ▲ Structural (unbound) materials: Photo courtesy of Lafarge, Médiathèque Lafarge, Erik Barros Pinto
- ▲ Railway Ballast: Photo courtesy of Lafarge, Médiathèque Lafarge, Mikolaj Katus
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- ▲ Precast Concrete: Photo courtesy of Lafarge, Médiathèque Lafarge, A. Barrière ©CAPA Pictures
- ▲ Architectural concrete products: Photo courtesy of Lafarge, Médiathèque, Ignus Gerber

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- ▲ UEPG, Visit of Moha Quarry for the Green Week organised by Carmeuse and Fediex, Moha, Belgium
- ▲ UEPG President and Vice-President, Thilo Juchem and Antonis Antoniou Latouros, at UEPG Late Summer Reception, Brussels, Belgium
- ▲ UEPG Board Meeting, Brussels, Belgium

UEPG General Secretariat

- ▲ UEPG, European Innovation Partnership Sherpa and Raw Materials Supply Group meeting, Brussels, Belgium
- ▲ UEPG, Distribution of Manifestos in European Parliament, Brussels, Belgium
- ▲ UEPG Secretary General, Dirk Fincke, handing UEPG and Industry4Europe manifestos to Jyrki Katainen, Vice-President of the European Commission until November 2019.
- ▲ UEPG Public Affairs Manager Miette Dechelle, Workshop on "This Time I'm Voting" Campaign, European Parliament, Brussels, Belgium
- ▲ UEPG welcomed INFRA ry delegation in its office
- ▲ UEPG, CBGN meeting, Brussels, Belgium
- ▲ UEPG Board Policy Dinner, April 2019, exchange between UEPG President Thilo Juchem and Director of GRID-Geneva Pascal Peduzzi
- ▲ UEPG Public Affairs Manager Miette Dechelle, HSE Conference, Dublin, Ireland
- ▲ UEPG Public Affairs Officer Alev Somer, Speech at EU Green Week event organised by FEDiEX, Belgium

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- ▲ UEPG Board Meeting 2019, Brussels, Belgium

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- ▲ Photo Courtesy of FVSK, Smaragdeidechse@WWF, Austria





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